

INNOVATION FOR ENTREPRENEURS Presented to Franchise India Faridabad 18 May 2011

Today's Agenda

- Innovation is possible for entrepreneurial companies of all sizes
- Even if you can't do basic R&D, you can still innovate
- Shop floor innovation offers many opportunities
- Customer experience innovation offers many opportunities

Innovation is for All

- Today's giants began as infants
- New ideas are just as likely to come from small companies as from large ones

If Not Basic R&D, then What?

- R&D does not equal innovation
- Most successful innovations are not based on technological breakthroughs

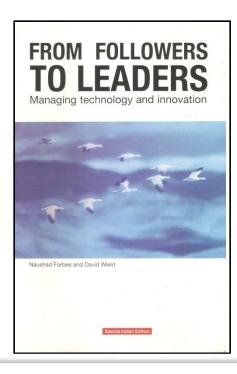
Core Technology Comes Only Once

 Profitable innovation is not usually about new technology. It's about new value for users.

Automobiles	Computers	Telephones
Lower price	Computing power	Network effect
Reliability	Ease of operation	Lower price
Comfort	Size	Ease of use
Size	Lower price	Portability
Style	Portability	Features

Shop Floor Innovation

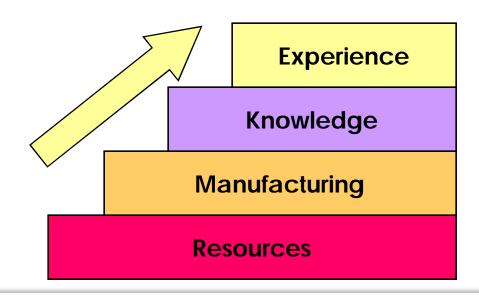
- Great opportunity for competitive advantage in India
- Enables value-for-money selling proposition



The True Source of Competitive Advantage

- The Natural Resource Economy, to 1750
- The Industrial Economy, 1750-1950
- The Knowledge Economy, 1950-2000
- Now and tomorrow:

THE EXPERIENCE ECONOMY



Thank you



the innovation workgroup

world-class innovation

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